

**OLD DOMINION UNIVERSITY
BOARD OF VISITORS RETREAT**

August 22-23, 2022

MINUTES

The Board of Visitors of Old Dominion University held its annual retreat on August 22-23, 2022, at The Cavalier Hotel in Virginia Beach, Present from the Board:

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As a starting point to some areas of consideration he will propose, the Rector referenced former President Jim Koch's book, _____, which includes a chapter focusing on the fundamental responsibilities of a governing board - presidential appointment, presidential review or evaluation, presidential support (both moral and financial), overseeing board policies and institutional governance, overseeing the creation and implementation of the strategic plan, and helping to raise money. The point being that it is not the Board's job to run the institution – that is the job of the president.

In addition to the reading materials reco

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ODU'S FOCUS FOR THE FUTURE

Strategic Planning Process Update - Austin Agho, Ph.D., Provost and Vice President for Academic Affairs, and Suzanne Wright, Associate Professor and Chair of Nursing, both of whom are co-chairs of the Strategic Plan Steering Committee, provided an update on the Strategic Planning Process. They provided an overview of the objectives, background and scope, and milestones. The planning groups involved in the three stages of the process, the work completed to date, and the work in progress. The challenges and opportunities were presented as well as the proposed mission and core values. The goals and strategies in each of the areas of academic excellence; branding, marketing and communication; corporate/community participation and economic development; philanthropic giving and alumni engagement; research growth; strategic enrollment growth; and student engagement and success were provided. The next steps between now and the presentation to the Board for approval at their meeting in December for implementation in January 2023, were shared.

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RECONVENED

The meeting reconvened at 9:00 AM on August 23, 2022.

ODU'S FOCUS FOR THE FUTURE (Cont.)

Maritime Update – Morris Foster, Ph.D., Vice President for Research, and Elspeth McMahon, Associate Vice President for Maritime Initiatives, presented on the University'

receives the information at the same time. He also invited Board members to host small events in their homes or the Jacobson House in support of the University's Capital Campaign and other initiatives. He used as examples the Young Presidents Organization (YPO) reception being hosted by Brian Holland at the Jacobson House in Se

WHEREAS, under her leadership as chair of the Board's University Advancement Committee, the University embarked on a \$250 million fundraising initiative in support of , unded{w he)-6 (r)-7 (h2 (e)4 (a)42 (e))-6 (r (i)-o)-3 (Tw (sj0.26 -2 (i)a)3 (j0.26 (l)-2 n

President Hemphill expressed his appreciation for the support of the Board in navigating a number of complex issues. He values full transparency and will ensure that Board members are kept informed on all of the issues facing the institution.

The meeting was adjourned at 12:47 PM.